Πώς αυξάνω τις πιθανότητες επιβίωσης μιας (νεοφυούς) επιχείρησης

Dimitrios Kourtesis, PhD Ideas Forward

Skywalker, Μονοπάτια Επιχειρηματικότητας

Περιεχόμενα

Νέα και νεοφυής επιχείρηση Καινοτομία και ρίσκο Μια περίπτωση αποτυχίας Διαχείριση ρίσκου με εργαλεία Lean Startup

Ποσοστό επιβίωσης νέων επιχειρήσεων:

25% κλείνουν τον πρώτο χρόνο 50% σε 5 χρόνια 75% σε 10 χρόνια

New business survival rate, US Small Business Administration, August 2018

Ποσοστό επιβίωσης νεοφυών (startup) επιχειρήσεων:

90% κλείνουν στα 3 πρώτα χρόνια

STARTUP ≠ NEA EΠΙΧΕΙΡΗΣΗ

"A startup is a temporary organization used to search for a repeatable and scalable business model"

Steve Blank, Stanford

STARTUP = KAINOTOMIA



Types of innovation



Mokase (2017)



https://www.mokase.it/en/

Twitter Peek (2009)



Segway (2001-)



Amazon Fire Phone (2014-2015)



Facebook Phone (2013-2014)



"It wasn't the right product at the right time for their customers"

Brian Blau, Gartner Research

Sony AIBO (1999-2005)



Windows Vista (2007)



Apple MessagePad (1993-1998)



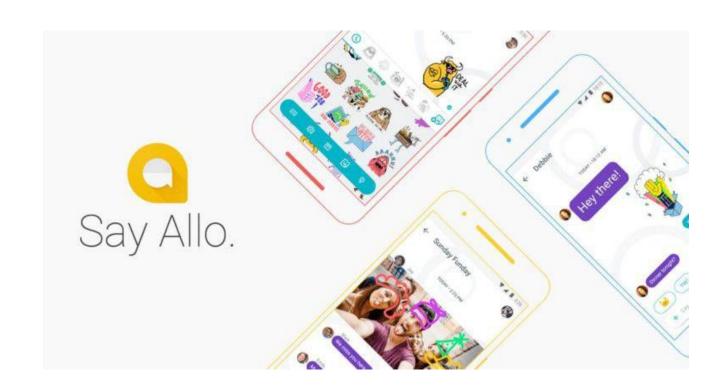
Google Glass, Google (2013-2014)



Google+ (2011-2018)

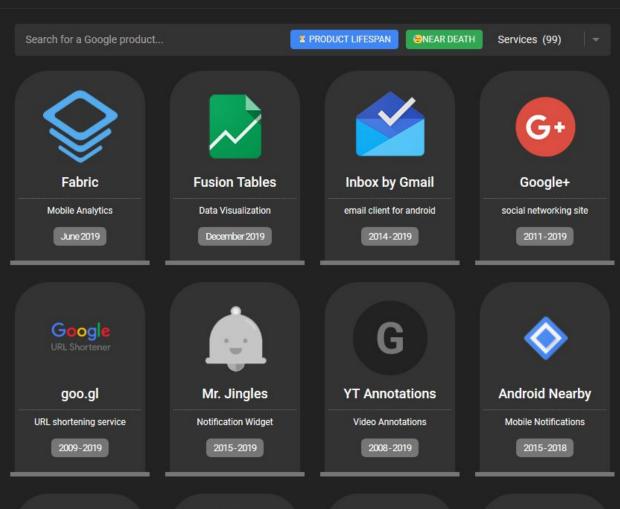


Google Allo (2016-2018)



A list of dead Google products and why they died

Death by year 2019 2018 2017 2016 2015 2014 2013 2012 2011 2010 2009 2008 2007 2006











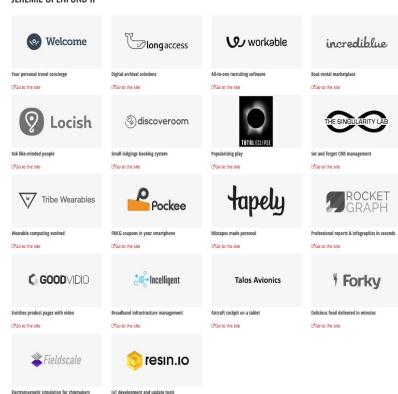
STARTUP = KAINOTOMIA = $PI\Sigma KO$

Μεγάλη προοπτική Μεγάλη αβεβαιότητα -> Μεγάλη ανταπόδοση

Μεγάλη πιθανότητα αποτυχίας



JEREMIE OPENFUND II



OPENFUND

Premium food products marketplace



Browser based immersive 3d gaming

TO PORTFOLIO ENOΣ ΕΠΙΤΥΧΗΜΕΝΟΥ ΕΛΛΗΝΙΚΟΥ VENTURE CAPITAL FUND

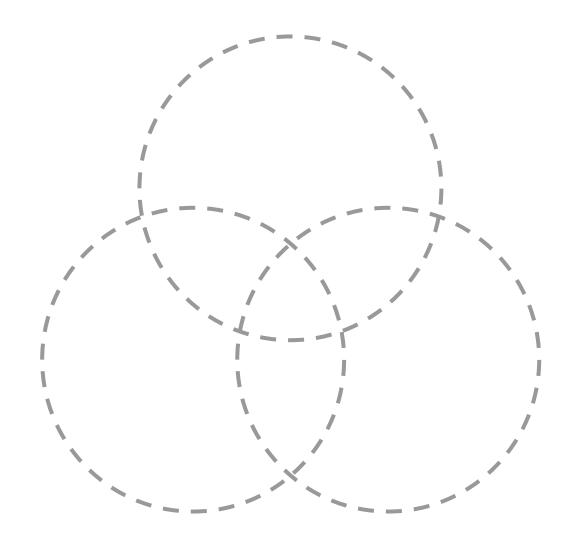
Openfund VC (2009-2016)

- 26 επενδύσεις σε εταιρείες
- · 4 exits/εξαγορές
- 9 σε λειτουργία
- 13 έχουν κλείσει

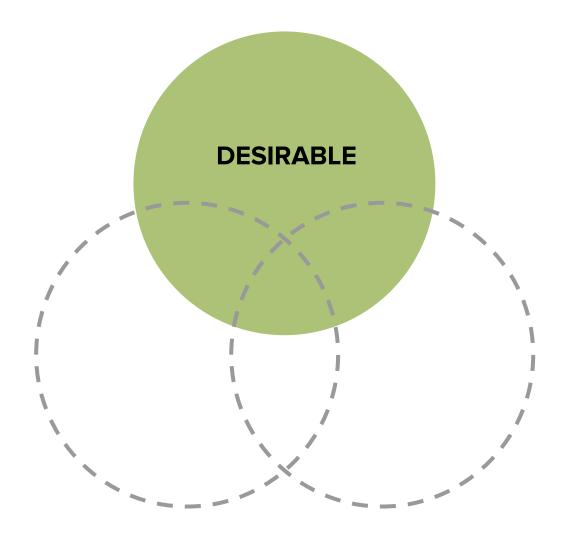
ΒΑΣΙΚΗ ΑΙΤΙΑ ΑΠΟΤΥΧΙΑΣ: ΜΙΚΡΗ ΖΗΤΗΣΗ ΣΤΗΝ ΑΓΟΡΑ

Top 20 Reasons Startup Fostmortems

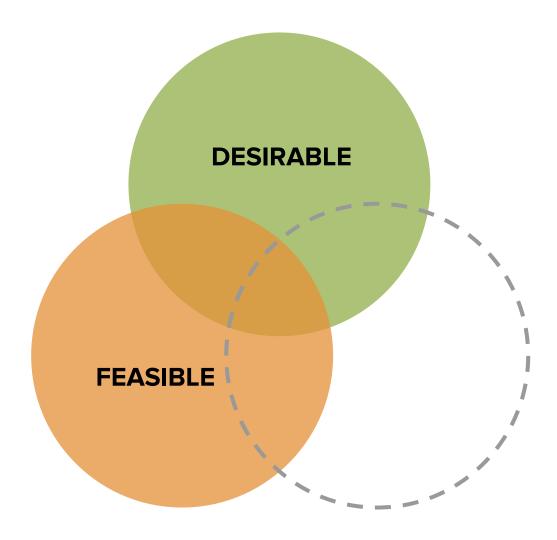




Do customers want it?

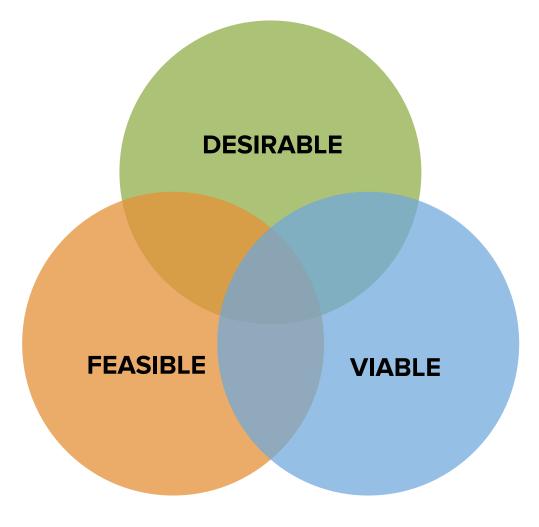


Do customers want it?



Can it be delivered?

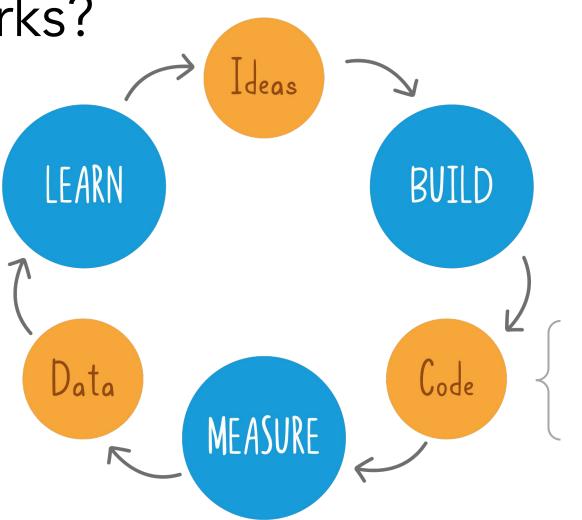
Do customers want it?



Can it be delivered?

Can it be profitable?

How to get to an idea that works?



Interview question list

Throw-away prototype

Version 0.1 → Version n

FAMOUS STARTUP PIVOTS

YouTube: Video dating website

Twitter: Podcast subscription service (Odeo)

Instagram: Gamified check-in app (Burbn)



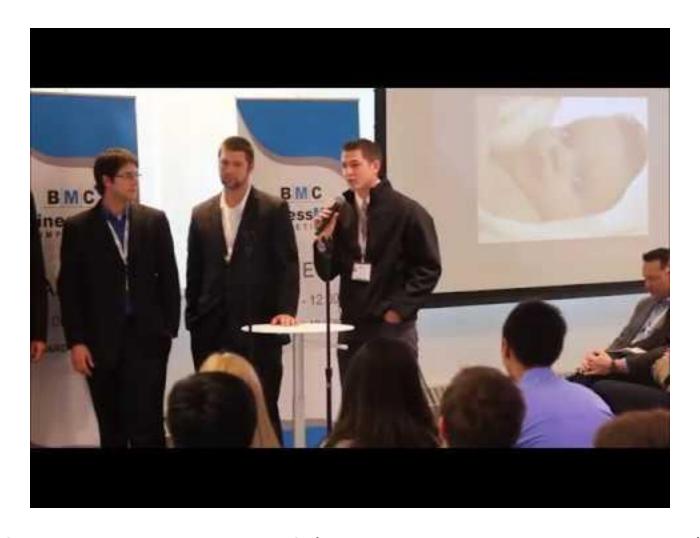


Owlet Baby Care

Founded in 2013

Achievements by 2019:

- \$50M+ annual revenues
- Products in US & EU
- 120 employees
- \$48M total VC funding
- 8 patents

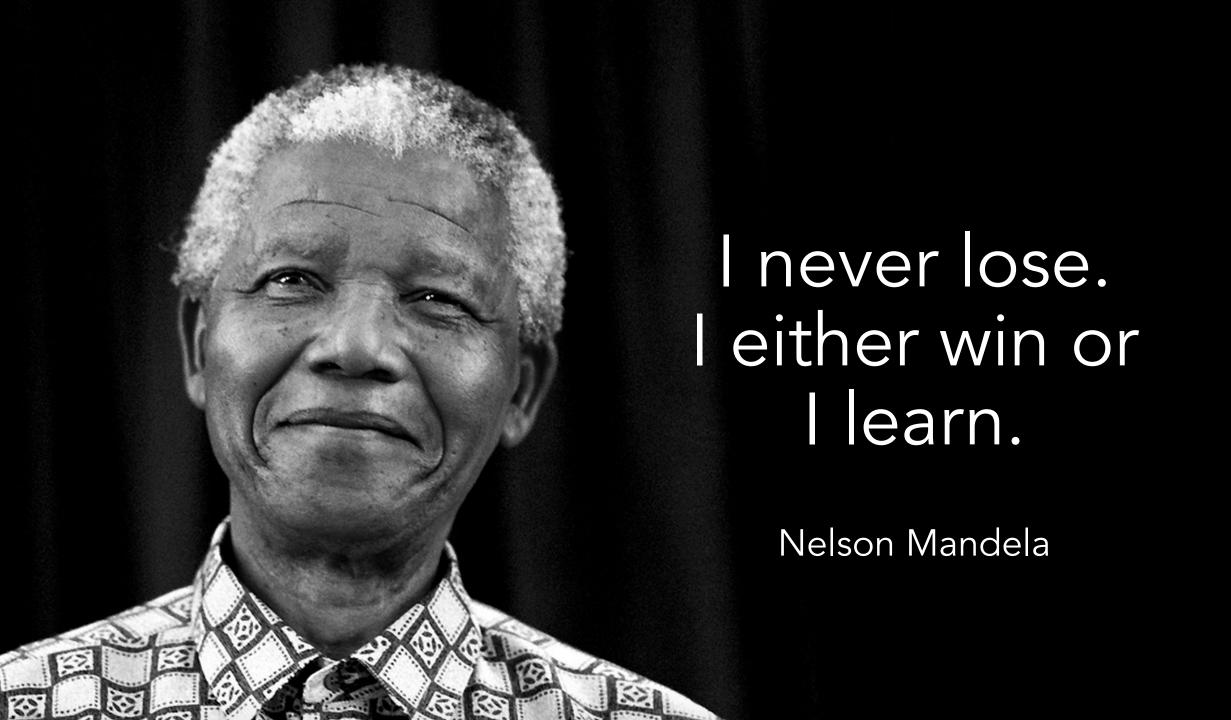


Owlet Baby Care in Business Model Competition 2013 International Finals https://youtu.be/8lkYCH8Dk6Y

TO FIND SUCCESS, EMBRACE FAILURE

"The fastest way to succeed is to double your failure rate"

Thomas Watson President of IBM





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